

High Performing Government | Good Governance

Master Plan Alignment	Program	Action (PBB Comment)	Result Alignment	Departments	Progress Notes	Reference Number
Goal 1	E-Newsletters, Social Media Management, Website Content Management	Grow the number of connections and increase engagement across all three programs.	Good Governance: Delivering responsive and accessible service by growing the number of citizens informed of important City information and engaged across all platforms. Promotes two-way communication. Instills trust and fosters transparency.	Communications	Growth is tracked annually (by fiscal year) on these platforms. Due to the slower growth of e-newsletter subscribers, extra efforts have recently been made to grow that audience, including promotional bookmarks inserted into hold/pickup items at the library and promotion on the East Lansing Hannah Community Center digital sign.	1
Goal 3	Media Relations/Press Releases, Website Content Management, Social Media Management	Improve internal procedures for communicating with residents during emergency situations.	Good Governance; Strong, Safe, Diverse Community: Delivering responsive and accessible service to external customers through timely and effective communication during emergency events. Demonstrating accountability and best practice through improved communication methods. Protecting the community from harm by being well prepared for emergency situations.	Communications	Communications staff have begun working on creating press release templates for various emergency situations.	2
Goal 6	Zoning Code amendments	Adopt provisions of form-based code that will allow administrative approvals for land use projects that meet the standards established by City Council.	Good Governance: allow expedited approvals for projects that align with vision of City Council	PBD	Staff anticipate this effort to begin in the near future.	3
Goal 4	Fleet and Building Maintenance and Readiness	Track data and assess efficiency and effectiveness of different fleet utilization strategies for the Fire Department (i.e., use smaller trucks/low acuity vehicle when possible)	Good Governance: better use of staff and reduce wear and tear on large vehicles	Fire	Due to COVID-19 staffing, use of Squad was limited. Staff anticipate an increased use this quarter with full staffing.	4
Goal 4	Records Management and Retention	File, track retention and retrieve documents (original contracts, signed and adopted resolutions and ordinances, etc.) in online portal. Find permanent solution for secure storage of older information	Good Governance: Instills trust, fosters transparency, and ensures fiscal responsibility and sustainability by demonstrating accountability, efficiency, honesty, best practice, and innovation	Clerk, IT, HR, PBD, Finance, PR&A/Govt. Buildings	Listed as part of the ARPA funding expenditure recommendations.	5
Goal 4	E-System Additions and Enhancements	Explore and implement a range of technology-based program efficiencies, including an e-HR job application system, online License applications/Domestic Partnership Registry, promote and enhance online payment options for the public, customer service online chat for 54-B, BiblioApp, online room-scheduling software, online rental housing licensing and renewals. Improve design and access for self-service (e.g., online options)	Good Governance: efficiency will reduce staff time across departments, enhances customer/applicant experience, collaboration, and the utilization of successful technologies	HR, Clerk, Communications, Finance, IT, Fire, 54-B District Court, Library, PBD, PR&A	Clerk's Office will implement an online payment option for annual license renewals in spring of 2022 or the following year.	6
Goal 4	Citizen Constituent Inquiries and Assistance	Collect and track inquiries in online portal	Good Governance: efficiency to free up staff time, provide improved customer service	City-wide, City Manager	Initial conversations have taken place with a company that is a provider of this type of tool. Staff plan to continue conversations and look into additional providers	7
Goal 3	Police Administration	Continue pursuing accreditation through the Michigan Association of Chiefs of Police to ensure the department is following best practices in Fair and Impartial policing and policy applications	This effort supports the Good Governance priority requiring ELPD to implement the 6 pillars of 21st Century Policing; Pillar 2- Policy and Oversight.	Police	Accreditation continues with the approval of policies and gathering proofs for those policies. 40% completed. Mock Assessment tentatively set for September 2022.	8
Goal 4	Diversity, Equity, and Inclusion	Build capacity in staff at all levels to establish equity benchmarks throughout the organization. Includes ongoing City-wide cultural education and capacity building as well as internal DEI work groups	Good Governance: organizational effort to acknowledge and improve practices and processes; enhance organization culture and customer service	City-wide, DEI, HR, PR&A, PBD	The Farmers Market Manager helped create the newly published Anti-Racist Toolkit for Farmers Markets through the Farmers Market Coalition. The Library continues with a comprehensive diversity audit to ensure the collection has	9

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					representation and is inclusive. Some areas are being reclassified to reflect better categorization of materials.	
Goal 4	Emergency Management	Continue emergency management training opportunities to allow staff to successfully respond to emergencies within the city, including operating with regional partners in a unified command structure	Good Governance: Focuses on equipping and training decision-makers leadership management and staff to successfully accomplish public goals and advance City interests through regional partnerships	City-wide	The ELPL is doing an active shooter training for the library staff on April 22. The ELFD is also doing a tornado drill and AED training for the library on April 22.	10
Goal 1	Employee Satisfaction and Retention	Monitor employee compensation, benefits, and work-life balance to ensure successful recruitment and retention of employees across departments. Track employee retention on a quarterly basis and review post-employment surveys focused on compensation and benefits.	Good Governance: Attracts, develops, retains, and values a quality workforce dedicated to service excellence	City Manager, HR		11

**Vibrant Economy | and Development**

Master Plan Alignment	Program	Action (PBB Comment)	Result Alignment	Departments	Progress Notes	Reference Number
Goal 2, Goal 6 Housing Near Term Action Plan #1 and #4	Zoning Code Amendments, Community Engagement, Public Hearings Support, Planning and Zoning Issues	Update the Zoning Code in alignment with the Master Plan, with an initial focus on areas identified as priorities through the Housing Near Term Action Plan	Vibrant Economy and Development provides clarity of range of City desires for land uses in downtown and throughout the City	PBD	Staff began working with the Planning Commission in March on potential updates to the Future Land Use Map (FLUM) for the Northern Tier area. The review is intended to determine feasibility of residential and/or mixed-use development in that area. A recommendation from the Planning Commission on changes to the FLUM is expected in June.	12
Goal 4, Goal 5, Goal 6	Community Service, Downtown and Community Outreach, Parking Permits, Performance Reporting and Analytics, Validations and Vouchers, Other programs, TBD	Invest in parking system with a focus on operational and maintenance best practices, technological improvements, effective marketing, and data-driven master planning to increase sustainability, longevity, and to maximize the use potential.	Vibrant Economy and Development: better striking the balance between different types of parking demand, making parking available, easy to find, and easy to utilize	PBD	Council awarded a contract to facilitate a major facilities improvement project, which is expected to begin in May. An RFP is being drafted for firms to assist with the development and implementation of a parking master plan. Community & Economic Development (CED) created and published How-to Park videos to inform visitors of how to use gated parking facilities and curbside pickup only zones. Curbside pickup only zones will be repainted this spring.	13
Goal 2, Goal 1	Business Attraction, Business Retention, DDA Public Art Projects, Downtown Events, Economic Development Outreach, Zoning Code Amendments, Redevelopment Support, Other programs, TBD	Incorporate inclusive and accessible recreation, cultural and economic development opportunities into existing policies and programming and continue to implement policies that attract more diverse age groups and daytime population to live and work in the Community and removes barriers to engagement and participation	Vibrant Economy and Development, Environmental Sustainability, Recreational and Cultural Opportunities	PBD, PR&A	PR&A staff proposed a fully accessible playground and community urban dog run project to the CDBG Advisory Commission for Stoddard Park. CED staff are working to update the Economic Development Strategy in alignment with Council priorities, with a focus on inclusionary Economic Development. Staff are implementing the new mobile food vending program aimed at streamlining the application process, reducing barriers to entry through a reduction in fee rates and transparent policies, and increasing the number of locations that mobile food vendors can operate in. Staff are increasing the number of cultural and economic opportunities for artists, musicians, and business owners to participate in Albert EL Fresco by soliciting individuals to sign up through an application process. The Library on the Go will have a regular stop at the Albert EL Fresco throughout the spring and summer. CED finalized plans for the 2 <sup>nd</sup> installation of K-12 artwork in the rotating artwork display panels at Division St Garage and the 2 <sup>nd</sup> installation of K-12 artwork in downtown businesses will be finalized by the end of April. Staff finalized plans for the first Sandbox Films Festival, or Field of View, an Art x Science Film Series, scheduled to begin in June.	14
Goal 2, Goal 1	Business Attraction, Business Retention, DDA Public Art Projects, Downtown Events, Economic Development Outreach, Zoning Code Amendments, Redevelopment Support, Other programs, TBD	Identify research, data collections and outreach strategies (including software and online platforms) to strengthen existing data collection efforts to improve inclusive stakeholder outreach and inform decision making, with a focus on strengthening the relationship with our community members, community partners and businesses to increase effective communication with all stakeholders	Vibrant Economy and Development, Environmental Sustainability, Recreational and Cultural Opportunities	PBD, PR&A	Staff continue implementing a data collection strategy to collect data on East Lansing business, including data on women-owned and minority-owned businesses. Staff solicited comprehensive stakeholder input activities to seek input for the newly adopted mobile food vending program by releasing a community-wide feedback survey, a business feedback survey, direct solicitation from regulatory stakeholders, and presenting to boards and commissions. Staff launched the Battle of the Businesses March Madness Bracket Challenge on Instagram in March.	15

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Goal 6, Goal 3	Business Attraction, Redevelopment Support, Zoning Code Amendments, Economic Development Outreach, Community Engagement, Other programs, TBD, Hannah Community Center	Institute place-based economic development, recreational and cultural strategies focused on high-quality, people-centric activities, public spaces and amenities with an inclusive focus on increasing connectivity, and growing overall community engagement to improve community health, welcome new residents, attract and retain talent and encourage growth, including additional employment-centered development and tenancy in areas aligned with the Master Plan, and the Parks Master Plan, where applicable	Vibrant Economy and Development: more office development and tenancy will strengthen the local economy by providing direct revenues (income tax) and provide more customers for local businesses	PBD, PR&A	Staff are updating the Economic Development Strategy to align with Council priorities, with a focus on inclusionary, place-based programs and strategies. Staff obtained funding from the DDA in February for the 2022 Albert EL Fresco, Bill Sharp Park Light Installation Project, Sandbox Films Festival, Parklet Program, Community Chalk Walk and Green Swings Project.	16
Goal 6, Goal 2	Redevelopment Support, Property marketing, property disposition, Business and Citizen Consultation, Community Engagement, Zoning Code Amendments, etc.	Continue to focus on redevelopment of Evergreen Properties with a focus on balancing the desired uses while responsibly managing the debt liability.	Vibrant Economy and Development, High Quality Environment	PBD	Staff continue to work with the developer-partner to market properties for redevelopment. The MOU between the DDA and River Caddis for the redevelopment of the Evergreen Properties was extended for 180 days in January. Meanwhile, staff are exploring options related to the properties' short-term cash flow.	17

**Strong Neighborhoods | Strong, Safe, Diverse Community**

Master Plan Alignment	Program	Action (PBB Comment)	Result Alignment	Departments	Progress Notes	Reference Number
Goal 3, Goal 2, Goal 6  Housing Near Term Action Plan #2, #3	Housing Equity	Continue implementing programs and explore the development of new programs to intentionally address housing equity issues including attainability and accessibility. Review single and multiple family zoning districts to consider any changes necessary to make them more effective in supporting housing opportunities	Strong, Safe, Diverse Community	PBD	Staff have been reviewing current programs as well as exploring new housing support programs, including the creation of an emergency maintenance and equipment program. The Planning Commission is expected to review zoning districts in the future through a supportive housing lens. The Artspace Feasibility Study was finalized and published in January.	18
Goal 3	Restrictive Covenants	Review options for eliminating or adding documentation to deeds that are on file with the County that have language prohibiting and/or discouraging the purchase of homes in East Lansing through discriminatory covenants that have been on file for many years. These covenants, although no longer legally binding, are still discouraging homeowners, and making changes to affirm that a neighborhood is welcoming and inclusive would help increase the comfortability for all buyers in East Lansing. Options will be considered both at the local level and through statewide advocacy efforts.	Strong, Safe, Diverse Community: attracts and retains homeowners by providing well-planned, attractive, diverse, and livable neighborhoods offering a variety of housing options and promoting neighborhood identity and pride	PBD	Staff began researching how an Ann Arbor neighborhood was able to add language to covenants denouncing the past discriminatory practices and adding a welcoming statement.	19
Goal 3	Code Amendments, Property Code Enforcement	Update the City's current property maintenance code in alignment with the 2018 International Property Maintenance Code with a corresponding update to the administrative portion of the code	Strong, Safe, Diverse Community: Promotes, regulates, and maintains a safe, clean, visually appealing, welcoming, and revitalized community	PBD	Staff began reviewing what local amendments need to remain, which can be deleted and any new amendments that should be added.	20
Goal 3	Community Outreach	Continue implementing the six pillars of 21st Century Policing, including community policing and crime reduction, technology and social media, and officer training and education	These Community Policing initiatives continue supporting the Strong, Safe, Diverse Community result with the police department building stronger relationship and partnerships within the community.	Police	ELPD has implemented and completed their first quarterly Sector meetings, where the public is invited to attend and contribute to the meeting agenda.	21
		Create a downtown business neighborhood and provide police resources to address mutual concerns. Officers will be assigned to the downtown neighborhood and utilize effective problem-solving skills to identify long-term solutions to these concerns.	These Community Policing initiatives continue supporting the Strong, Safe, Diverse Community result with the police department building stronger relationship and partnerships within the community.	Police, PBD	Internal notice has been posted seeking officers interested in coordinating the Downtown Business Neighborhood to address the various neighborhood concerns. Current Community Engagement Officer is on military deployment.	22
		Continue efforts to strengthen the relationship with MSU by building more connections with university staff, residents, and the University with focuses on 1. opportunities for students that provide educational benefit while also advancing City goals and objectives; 2. partnership in addressing challenges and taking advantage of mutually beneficial opportunities; 3. explore potential for mutual policy development; and 4. collaborations to enhance student transitions from Gown to Town by increasing opportunities for post-degree community membership	Strong, Safe, Diverse Community: encourages and facilitates a culture that values and supports a diverse population.	Police, PBD, PR&A	Held quarterly meeting with ASMSU Government Reps to discuss areas of mutual concern. ASMSU reps have been invited to participate in ELPD's upcoming Police Command Promotional processes. ELPD is re-establishing the internship program for students in Criminal Justice degree programs along with a potential new internship position for students in the Communications and Journalism departments. Plans are underway to establish a regional response Mobile Crisis Team involving police, fire and social workers from COEL, MSU and Meridian Twp. The Library continues to use MSU students to assist with the Teen Afterschool Program, Maker Studio programs and with creating marketing videos.	23
		Increase Police exposure in areas of youth engagement, neighborhood associations, the BIPOC community, student groups as well as faith organizations in the community to build stronger relationships and partnerships	Strong, Safe, Diverse Community	Police	Staff are organizing the first Coffee with the Chief event for faith-based organizations in East Lansing. Preliminary plans are underway for participation in	24

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		going forward			Faith and Blue Weekend (Oct. 7-10). The Library and ELPD began planning for National Night Out.	
Goal 1	Diversity and Inclusion, Community Events	Incorporate diversity, equity, and inclusion in community outreach, such as support for cultural celebrations/events and support for local commissions	Strong, Safe, Diverse Community: encourages and facilitates a culture that values and supports a diverse population	DEI, PR&A, PBD	Summer Solstice Jazz Festival is incorporating a Juneteenth Celebration with a dedicated stage and expanded programming celebrating this holiday; the children's concert series, rebranded as the Children's Cultural Concert Series, presented culturally diverse music.	25
Goal 1	Diversity and Inclusion	Continue to increase pool of qualified interpreters to assist in court proceedings for non-native English speakers	Good Governance: organizational effort to acknowledge and improve practices and processes; enhance organization culture and customer service	54-B District Court		26
Goal 1	Cadet Program	Address diminishing pool of applicants by expanding the Cadet Program in the Police and Fire Departments. Build relationships and better evaluate employees for organizational fit	Good Governance - increases efficiencies and probability of long-term employee success and retention, provides training options for potential employees not currently available	Fire, Police	Fire has two Cadets that are Paramedics and recently completed the Fire Academy. They will be filling two vacancies that will occur by June 2022. ELPD currently has three Cadets working the police desk. The hiring process is underway to hire six additional Cadets during Q2 and Q3 of 2022.	27

High Quality Environment | Environmental Sustainability

Master Plan Alignment	Program	Action (PBB Comment)	Result Alignment	Departments	Progress Notes	Reference Number
Goal 4	Fleet Vehicle Operations	Transition to energy efficient vehicles where possible, including continued adoption of hybrid technology and exploration of electric vehicles where appropriate.	The transition supports the Environmental Sustainability priority in continuing to reduce the city's environmental footprint.	Police, DPW	ELPD currently has seven hybrid marked patrol vehicles in operation. Four additional vehicles are on order in the FY22/FY23 budget years. Two hybrid police unmarked vehicles are now in service.	28
Goal 4	Regional Recycling	Continue partnership with Lansing for regional recycling processing with the establishment of the EMTERRA material recovery facility, creating efficiencies and local opportunities to grow material diversion and setting the conditions for private collection of multi-family recycling	Environmental Sustainability: Provides for the conservation of natural resources through waste reduction and recycling.	DPW	All City of East Lansing curbside recycling is now being processed through Emterra. The EGLE Market Development grant application was successful for a market study for organics recovery and the project is on-going. Staff have also been coordinating with Emterra and Lansing on the development of a regional recycling education center, using funds previously secured through grants. Partners have recently settled on a building design and are pursuing architectural contractors. Staff are pursuing a 2022 EGLE Recycling Infrastructure to improve the energy efficiency of municipal drop-off site collection using compactors and foam densifiers. Desired improvements will achieve a ten-fold reduction in truck-trip mileage, staff/fuel costs, and emissions.	29
Goal 4	Solar Infrastructure	Continue to identify opportunities to utilize solar infrastructure (including, but not limited to rooftop and/or ground mount) to offset energy purchases and reduce carbon footprint, such as DPW solar field.	Environmental Sustainability: Provides for the conservation of natural resources by reducing energy consumption, using alternative energy, and implementing leading practices.	DPW, PBD, PR&A	Staff continue to work with Michigan Energy Options (MEO) on the DPW Solar project.	30
Goal 4		Study and implement pilot solar pathway lighting and streetlights, including lighting along portions of the Northern Tier Trail	Environmental Sustainability: Provides for the conservation of natural resources by reducing energy consumption, using alternative energy, and implementing leading practices.	DPW, PR&A	Staff will review areas to use solar streetlights.	31
Goal 4, Goal 5	Electric Vehicle Infrastructure	Identify funding opportunities, including partnerships with local utilities, to determine needs for electrical vehicle charging infrastructure to set conditions for expanded use of electric vehicles by residents and the City fleet	Environmental Sustainability: Provides for the conservation of natural resources by reducing energy consumption by establishing infrastructure for electric transportation use and implementing leading practices.	DPW, PBD, Library, PR&A, Police?	Staff have connected with Consumers Energy to discuss their Powerfleet program and possible options for the City. Staff has also initiated a conversation with BWL and are tracking the potential development of a new grant program for EV infrastructure.	32

Enhanced Public Assets | Enhanced Transportation and Infrastructure

Master Plan Alignment	Program	Action (PBB Comment)	Result Alignment	Departments	Progress Notes	Reference Number
Goal 4, Goal 3	Infrastructure Renewal and Asset Management	Complete the \$33 M Bio-Solids Handling and Digester project at the WRRF	Increase sustainability and resiliency while renewing infrastructure.	DPW	The project is 95% complete. The digester is fully operational and staff are being trained on the new equipment.	33
Goal 4, Goal 3		Continue implementing the next 5-year State Revolving Fund project plan for FY 21-25 Sewer and WRRF projects, including continuing construction on the \$31M Clarifier and Aeration Improvements project at the WRRF	Secure funding for investment in long-term infrastructure improvements.	DPW	The construction of the Clarifier and Aeration Improvements project is underway. This project is scheduled to be complete in October 2023.	34
Goal 4, Goal 3		Continue investments in neighborhood street, water and sewer improvements	Align investments and asset management to renew infrastructure to provide safe and reliable infrastructure and streets, adding value to neighborhoods and property.	DPW	The construction of the FY21 project is continuing. The FY22 projects have been designed and are out to bid. The FY22 STP project for the resurfacing of Burcham Drive is scheduled to be bid in May through MDOT.	35
Goal 4	Green Infrastructure	Explore ways to utilize green infrastructure to mitigate stormwater in the city. Complete a study to determine where this can be successful and audit City policies and ordinances to identify barriers to further implementation.	Once the study has been completed, green infrastructure components can be included into future infrastructure designs.	DPW, PR&A, PBD	The RFP for this project is being developed.	36
Goal 5, Goal 6	Non-motorized Transportation Plan Update and Infrastructure Investment	Update the non-motorized transportation plan, identify, and prioritize needs (i.e., bike lanes, sidewalk gap closure, shared use paths, ADA upgrades) and seek and leverage all available funding opportunities (i.e., Transportation Alternatives Program, Safe Routes to School, assessments, hazardous sidewalk)	Enhanced Transportation and Infrastructure: Plan, prioritize, fund, and build infrastructure that integrates multiple modes of transportation for pedestrians, cyclists, motorists and more to enhance the livability and connectivity of the city.	DPW, PR&A	The Transportation Commission is providing comments on the RFP for the Non-Motorized Transportation Plan (NMTP).	37
Goal 4	Planning and Grants Administration, Construction Administration, Community Events, Recreation and Arts	Patriarche Park tennis court/pickleball court replacement and Valley Court Park concept plan including stage building (old BWL Building) and Valley Court Community Center grant applications and projects; Northern Tier Trail Realignment and extension, Emerson Park, Stoddard Park	Recreation and Cultural Opportunities; Enhanced Transportation and Infrastructure	PR&A	Patriarche Park pickleball/tennis/basketball court replacement is in the bidding stage. Grant funding is being sought for updates to the Farmers Market and BWL building in Valley Court. Northern Tier Trail (NTT) realignment has been bid and will begin this spring. Emerson Park site plan is being developed by a contractor, and the Stoddard Park project is awaiting approval of Council in the CDBG process. PR&A staff submitted a Natural Resources Trust Fund Grant for a NTT Trail Extension to connect the trail from the Soccer Complex to Coolidge Rd.	38
Goal 4	Department Operations Oversight and Management, Hannah Community Center Building, School Age Care, Recreation and Arts	Review of recommendation made by Hannah Community Center Committee regarding consideration of a voter approved measure to fund reinvestment in the Hannah Community Center and the parks and recreation system; utilize approved funding mechanisms for investment	Recreation and Cultural Opportunities; Enhanced Transportation and Infrastructure	PR&A, Finance, City Manager		39



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Goal 4, Goal 3	Fleet and Building Maintenance and Readiness	Renew Fire Station #1 infrastructure to support staff and provide optimal service to the community, interior renovations for Fire Station #1 to occur over next several years	Enhanced Transportation and Infrastructure	PR&A, Govt. Buildings, Fire	Fire Station #1 has been evaluated for interior upgrades. Project is scheduled to begin late summer/early fall of 2022.	40
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## Enhanced Public Assets | Recreation and Cultural Opportunities

Master Plan Alignment	Program	Action (PBB Comment)	Result Alignment	Departments	Progress Notes	Reference Number
Goal 4	East Lansing Hannah Community Center Building	Complete the following maintenance and improvements on the Hannah Community Center: Boiler Replacement Engineering, Energy Management System Replacement, Roof Area I - Replacement	Recreation and Cultural Opportunities; Enhanced Transportation and Infrastructure	PR&A		41
Goal 4	Soccer Complex, Softball Complex	Enhance visitors' recreation experience at athletic fields through infrastructure improvements (i.e., Soccer Complex drainage improvements and Softball Complex bench improvements)	Recreation and Cultural Opportunities; Enhanced Transportation and Infrastructure	PR&A		42
Goal 4, Goal 1	Department Marketing and Promotions, Hannah Community Center Guest Services, Recreation and Arts, Planning and Grants Administration, Art Festival, Jazz Festival, Community Events	Encourage active, healthy, creative, and environmentally friendly individual and community lifestyles, explore new programming, park amenities, recreational and community event-based opportunities including opportunities to explore zero waste-based events and events and activities appealing to a diverse range of community members	Recreation and Cultural Opportunities; Enhanced Transportation and Infrastructure	PR&A	Art Festival is exploring increased waste diversion for May's event. Staff are currently exploring additional opportunities including, but not limited to, increased bench availability along the NTT as well as collaborative community opportunities to celebrate the Hannah Community Center's 20 <sup>th</sup> Anniversary.	43
Goal 4	Recreation and Arts, Community Events, Hannah Community Center, Planning and Grants Administration, All-of-us-Express Children's Theatre, School Age Child Care, Aquatic Center, Construction Administration	Remove barriers to participation by actively promoting scholarship opportunities, conducting outreach, and bringing back community-based activities. Provide accessible playground/park/open space access for underserved areas.	Recreation and Cultural Opportunities; Strong, Safe, Diverse Community	PR&A, DEI	See Stoddard Park proposed plan under CDBG funding. Staff are exploring options for a playground in the NTT area initiated by interested community members. FY23 proposed fee schedule eliminates resident/non-resident category for all youth fees. Additional scholarship funding was requested through the CDBG application for FY23.	44