

Strategic Priorities Tracking

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	Goal & Objective	Action Items	DEPT(S)	Progress Notes
	<i>I. Strong Neighborhoods:</i>			
1	Build stronger relationships between permanent residents and students and expanding the relationship between police with the community.	<ul style="list-style-type: none"> Restructure CRC 	Housing & University Relations/Police	<p>ELPD participated in several events to strengthen the relationship between the department and the community: the Pinecrest Bicycle Registration and Parade, two community meetings regarding the Pilot Parking Program, the Bicycle Ride of Silence, provided free car seat inspections at Eastminster Child Development Center, Annual Lansing Area Safety Patrol Picnic, Kiwanis Annual Easter Egg Hunt, Policing Autism event at the State Capitol and Advocates & Leaders for Police and Community Trust. Since January 2019, the Prime Time Seniors Program has distributed over 900 Emergency Alert Files magnets containing pertinent medical information to be placed on residents' refrigerators. Traditionally, these residents live alone, and this information is helpful to emergency personnel who might be called to the home when the resident is incapacitated. These cards were made available through a partnership between Prime Time, the East Lansing Kiwanis Club and Police and Fire Departments. During the academic school year, Prime Time has developed community partnerships with the follow entities to improve relations between students and East Lansing's aging population: MSU Global and International Affairs, Lansing Community College of Nursing, MSU College of Nursing.</p> <p>The Prime Time Seniors program continues to pass out Emergency Alert Files at larger events and include information in the quarterly newsletter that is distributed to over 3,000 seniors. The seniors program continues to offer intergenerational exchanges with students from Spartan's Rebuilding America and Phi Sigma Theta National Honor Society. This quarter, students supported sixteen senior citizens with technology. ELPD worked with Target Asset Protection prior to and during their grand opening in the downtown. This included a walk through, meet and greet, and security assessment. ELPD has also provided four security assessments for places of worship and others within the community. ELPD has attended 17 neighborhood and community events throughout the quarter and is participating in a Greek Life work group to further expand relationships within the community. ELPD also participated in National Night Out/ Touch a Truck Event (serving free hot dogs) and East Lansing Welcomes the World at the East Lansing Library.</p> <p>University Relations Administrator continues to partner as a Chair on the Celebrations Committee, working to mitigate risk during Celebratory events. Partnerships with property management at the HUB have been created and we are working together on communications and information sharing. Administrator is also participating in the Greek Life work group with the goal of improved quality of life for those involved in Greek Life and the general community.</p>

2	Complete the Action Plan for the AARP Network of Age-Friendly Communities.		Planning/ Economic Development/ Seniors Program	The East Lansing Senior Commission will be attending the AARP Michigan Age-Friendly Communities State and Communities Conference on October 7, 2019 to gain insights on the economic benefits and best practices that sets AFC apart from the rest.
3	Review and revise parking requirements for commercial areas, residential areas (including the residential parking permit program), home occupations and transitional areas.		Planning/DPW	Traffic control orders for street width parking restrictions were passed and final neighborhood coordination is on-going for pilot implementation in late July. Implementation of the pilot project for street width parking restrictions was completed in July. Staff is continuing to modify the layout based on resident concerns.
4	Update the Zoning Code to provide more flexibility for remodels and additions of owner-occupied single-family homes.		Planning	The FBC committee continues to meet bi-weekly and make slow, steady progress. The committee hopes to complete its draft work this summer to allow for building industry and public input in late summer and early fall. The Form Based Code Committee has been working diligently on the revisions to the code during ten meetings to date. There have been members of the community in attendance at some of the meetings providing input along the way as well as some stakeholder engagement meetings. The expectation is that a complete document will be ready for City Council by December 2019.
<i>II. Vibrant Economy</i>				
5	Actively encourage redevelopment of the Park District area.		Planning/ Economic Development	Both the Abbot and Graduate hotel are well underway with vertical construction. The DDA extended the development agreement in May and June. The next deadline is July 25 for a final extension (per the current purchase and sale agreement). A revised site plan has been submitted and will be taken to the Planning Commission once the application is complete. Updated plans have been submitted for Building C (Phase 2 of the Park District Project). Regarding the Evergreen Properties, the DDA has authorized a new Buy/Sell agreement with HSV ParkPlace, LLC which is contingent upon Council's approval of their site plan.
6	Continue to implement policies which help attract more diverse age groups to live in the downtown.		Planning/ Economic Development	The Newman Lofts continue to hold extensive tours for various groups to support marketing of their units. Harbor Bay development has approached the City regarding a possible one-day street festival this fall to promote the opening of the project. The Newman lofts are now open and actively leasing. Staff continues to explore opportunities to add more diversity of housing options in the downtown.

7	Continue to enhance programs of the DDA and DMB that will improve the character of downtown and diversify downtown businesses.	<p>DDA</p> <ul style="list-style-type: none"> • Façade Improvement Program • Young Professionals focus group • Public art <p>DMB</p> <ul style="list-style-type: none"> • Downtown Business Soiree • Modifying event support (Chili Cook-off, Summer Concert Series, Girls Night Out) • Downtown Holiday Guide 	Planning/ Economic Development	<p>The first phase of the mural “Groovy” on the north wall of the Division Street garage has been completed. Three more phases will be installed during the next three East Lansing Art Festivals. Other Art Festival promotion by the DMB included installation of pinwheels by the Marriott and the installation of “yarn bombing” at Sharp Park. The DMB also sponsored the Summer Solstice Jazz Festival and Be A Tourist In Your Own Town. The DMB has been providing walking tours of the downtown for student and family orientation at MSU; volunteer DMB members are serving as tour guides. City Council approved free half-hour parking for July in the gated garages and Bailey Lot 11. The DDA Façade Improvement Program continues to incentivize downtown property owners to invest in their building facades. The DDA recently approved projects on Grand River Avenue, with more in the pipeline. The DMB continues its efforts to plan successful events to help build community in East Lansing. The Great Pumpkin Walk will be held on October 27, 2019.</p>
8	Continue to implement City programs to welcome students and new residents to East Lansing.	<ul style="list-style-type: none"> • Develop new methods of distribution for the One-Pager Plus • Work with MSU to help transition students to be good residents as they move from on campus to off-campus • Strengthen the USC to achieve the above goals 	University Relations/ Communications/ Police/ City Manager/ Community Events	<p>ELPD provided an active violence class to 40 MSU students and has been working with MSU Students on class projects and term papers centering around community and police relationships. ELPD has tentatively arranged for quarterly meetings with ASMSU moving forward to continue conversations about student safety in the community. Chief Sparkes provided a welcome and police presentation to the Emerging Leaders Program and participated in a planning meeting for the 2020 Emerging Leaders Program. This program historically serves new residents, and long-time residents who want to become more informed and involved. Communications staff continues to share pertinent City information with students via social media, the Dialog and e-Dialog and has partnered with student groups to share these posts. As the need arises, the One-Pager Plus section of the website is updated and new One-Pager Plus documents are shared. The USC discussed a student housing survey to identify gaps in education about off-campus living.</p> <p>ELPD started a Citizen Police Academy in September with 25 registered students. The course will run approximately 10 weeks covering various police related topics. The department provided a police presence at the International Student Welcome on Albert Street, assisted with a young journalist program providing a presentation on how to address the media, continues to participate with the Celebrations Committee, attended the MSU Migrant Student reception during Fall Welcome and participated in Spartan Remix and Sparticipation. Communications staff continues to attend</p>

				<p>Celebrations Committee meetings and assists with the distribution of messages about celebrating safely and looking out for friends. Updates were made to the student resident section of the City website and promoted on social media with a welcome message to students during fall move-in. Communications staff worked with the City Clerk to update the Student Voter one pager plus and created a new student voter section on the City's website. Staff continues to support East Lansing Welcomes the World and a move to Friday evening drew a much larger-than-usual crowd. The USC has a full board for the first time in a few years and is already beginning to plan for distributing one-pager pluses and other City information to students.</p> <p>University Relations Administrator attended the Welcome reception for the incoming Humphrey Fellows, it is always a pleasure to meet the participants, answer questions and learn from them as they share observations about our community.</p> <p>We also welcomed the student ambassadors for this year by attending a session with them to answer questions and share information about East Lansing neighborhoods. We look forward working with this group of students and helping to connect them to a variety of groups of in our community where they can help build relationships.</p>
9	Lease, not sell, City-owned properties to maintain a revenue stream.		City-wide	<p>The DDA extended the development agreement for Park Place in May and June. City Council has placed the sale of the 27 acres at Coleman and West Roads on the ballot for November to sell all or a portion of the property.</p> <p>Staff has initiated research regarding downtown Parking Lot 4, with the ultimate goal of combining the new land created by the re-alignment of Albert Avenue with the existing Lot 4 parcel. This property may ultimately be considered by the Council for potential redevelopment.</p>
10	Identify a funding strategy for the extension of Coleman Road.		Planning	<p>CCRC is finalizing plans and related agreements with a projected goal of starting road construction in August.</p> <p>Construction began in September 2019.</p>
<i>III. Enhanced Public Assets</i>				
11	Enhance sidewalks and non-motorized transportation facilities with grants and direct investment on major streets.	<ul style="list-style-type: none"> Examine policy for sidewalk gaps and should those gaps be ordered in even if the property is undeveloped-bring recommendation to Council. Add additional bike lanes when 	Public Works	<p>The Safe Routes to School Infrastructure grant application was submitted. Staff continues to work with the CCRC to design and bid the Coleman Road Extension project to include a sidewalk from West Road to Wood Road and extending from West Road to the Cole Academy. Staff is working in conjunction with MDOT and MSU to install audible pedestrian crossings at Abbot and Grand River and MAC and Grand River and is also working with MDOT to install pedestrian crossings across Michigan west of Harrison Road. The Harrison Road STP project was completed and includes wide paved shoulders to accommodate bikes and runners, as the narrow right of way constrained by the MSU golf course prohibited the installation of sidewalks. Discussions continue with Lansing and MSU to install a non-motorized trail to expand transportation options in this corridor between Mount Hope and Forest. Staff has been working with an MSU transportation class to determine the feasibility of converting Collingwood at Grand River from three to two lanes with bike lanes. The findings of the class support this idea which will be incorporated into future designs related to water and street improvements between Grand River and Ann.</p>

		feasible with projects.		The Safe Routes to Schools grant application was submitted for the first two ELPS elementary and middle schools and the second application for infrastructure improvements for the next two schools will be submitted in June of 2020. Staff is designing the Harrison Road 4 to 3 lane conversion with bike lanes resurfacing project from Grand River Avenue to Michigan Avenue. This project is scheduled to begin in May of 2020. The construction of the Coleman Road Extension has begun which includes bike lanes and a 10-foot pathway. The audible pedestrian signals at Abbot and Grand River, and MAC and Grand River will be completed in the spring of 2020. Staff have coordinated with MDOT and two 10-foot crossings of Michigan Avenue will be installed west of Harrison Road, addressing long term concerns. Internal coordination has started on the process for updating the non-motorized plan identifying internal stakeholders and scope with DPW, Parks and Recreation, Planning and Police.
12	Develop a plan for balanced infrastructure renewal throughout East Lansing to renew and or extend the service life of critical infrastructure, to include: water, sewer, WRRF, streets, drains and sidewalks throughout East Lansing.	<ul style="list-style-type: none"> • Ensure fee and cost increases are communicated with residents and impacted municipalities • Coordinate water, sewer, street and sidewalk improvements • Reference, align and update asset management plans to maximize return on investment • Focus investment on public health and safety, mitigating risks and building redundancy 	Public Works	<p>The FY20 budget was passed with funding for several integrated infrastructure renewal projects (street, water and sewer) and corresponding rate increases to self-fund improvements. FY19 projects have been bid or underway and include provisions for the replacement of galvanized service lines encountered during water main replacement as part of the Lead and Copper Rule requirements. Utility improvement adjacent to downtown development are ongoing, with the completion of the Grand River Alley water main replacement, award of the contract for replacing the water main behind the HUB in the alley parallel to Grand River. DPW continues to perform preventative maintenance including crack sealing and skip paving to preserve and extend street service life. Planning is starting for FY20 projects. A facility feasibility study was approved to maximize facility reinvestment at the WRRF to identify long-term needs and to develop funding strategies. CDBG-funded sidewalk and related ADA ramp improvements are ongoing. Coordination continues with MSU and Meridian Township regarding current and future WRRF and sewage collection system improvements and equitable cost allocations. Staff continue to look long-term while balancing emerging changes in asset management requirements and integration. The draft CSO study is being reviewed to determine funding strategies based on enterprise fund revenue restrictions.</p> <p>The water main replacement in the alley behind the HUB has been completed. The replacement of the interior and exterior coating and safety improvements on the Hagadorn Road water storage tank is complete. Staff is planning for the replacement of the exterior coating on the Abbey Road water tower. The FY19 CDBG-funded sidewalk project on Albert Avenue is complete. The FY19 water main project is underway and the FY19 Local and Major Street Resurfacing project has been completed. The FY 20 projects are in the early stages of design for road resurfacing and reconstruction, sewer rehabilitation and replacement, and water main replacement. Staff continues planning for future SRF projects for the WRRF and sewer collection system improvements. In addition, coordination continues with ELMWSA long term planning to explore options for City needs to be integrated in ELMWSA Drinking Water Revolving Fund (DWRF) efforts, specifically water storage needs. Staff is reviewing options to accelerate water service line material identification and DPW crews continue to work with property owners and contractors replacing galvanized and lead water service pipes. Coordination continues with MSU, Meridian Township, BWL, MDOT, City of Lansing, local utilities and drain commissions to align projects and forecast impacts.</p>

13	Evaluate current park facilities and develop relevant plans for the management and improvement of each component of the park system.	<ul style="list-style-type: none"> • Complete the Trails & Pedestrian Project <hr/> • Complete the design of the White Park Trail Connection/ Natural Areas Park Improvements Project <hr/> • Construction of the White Park Trail Connection/ Natural Areas Park Improvements Project <hr/> • Consider additional trail connections <hr/> • Apply for NRTF grant for Bailey Neighborhood Park Improvements <hr/> • Patriarche Park Baseball Field Improvement Project 	Parks and Recreation	<p>Final punch list project inspection included the determination to add a change order to address erosion control and asphalt cracking. The change order has been approved and work will be completed by fall 2019. Staff is continuing to work on the asphalt sealing and erosion control with completion expected before the end of the calendar year.</p> <hr/> <p>Architectural & Engineering Design is approximately 50% complete for the trails and parks components of the project and should be ready to go out to bid to contractors in August or September 2019. The traffic signal at Lake Lansing Road with pedestrian crossings component of this project will likely be bid separately and the timeline will be delayed. This component requires approvals from the County Road Commission as well as assistance from Meridian Township. Construction document preparation is complete. We expect to bid the project in November or December 2019 for a spring and summer 2020 construction. The traffic signal at Lake Lansing Road will be delayed as coordination needs to take place with the City, Meridian Township and the County Road Commission.</p> <hr/> <p>Construction of the trails and parks improvements is expected to begin in fall 2019 with completion expected by June 2020. Traffic signal and pedestrian crossings at Lake Lansing Road will likely follow a different schedule. Construction is expected to begin in spring or summer 2020.</p> <hr/> <p>Staff is waiting on the Natural Resources Trust Fund (NRTF) grant status expected in December 2019 for connections to the Northern Tier Trail via pedestrian bridges at Colorado Drive and at Riveria Drive. NRTF Grant submitted, we will find out in December 2019 if we are awarded the grant</p> <hr/> <p>The NRTF grant has been awarded. The design is approximately 75% completed and staff expect to go out to bid on this project in August or September 2019 with construction starting in fall 2019 and completing in spring or summer 2020. Project is out to bid. Construction expected to begin in late fall 2019 with completion expected in late spring or early summer 2020.</p> <hr/> <p>The project is out to bid. Staff is planning for contract award in July with construction beginning in August or September 2019 and the project being completed in time for the 2020 youth baseball and softball seasons. Project is under construction. Completion expected in November 2019.</p>
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- Complete Phase 1 of the Theater Sound/Lighting Project

- Complete the design and installation of the Delta Dental Foundation Drinking Fountain Project to be installed in Valley Court Park.

- Update the existing Joint Recreation Zone Agreement with East Lansing Public Schools. Current agreement addresses parks and ballfields that are no longer used by ELPS

- Parks, Recreation, Open Space and Greenways Plan

- ELHCC Committee

Phase 1 of Theater Sound/Lighting Project is complete.

Funds have been returned to Delta Dental Foundation and this project is now officially on hold.

No update on Joint Recreation Zone Agreement with ELPS at this time.

Work is progressing on the Parks, Recreation, Open Space and Greenways Plan update. Community Meetings were held, staff and the Parks and Recreation Advisory Commission are working on the plan updates. A draft plan is expected to be forwarded to the Planning Commission and City Council and ready for community review in fall 2019 with plan approval scheduled for December 2020. Staff is on track to submit plans to the MDNR by end of the calendar year 2019.

The work of the ELHCC Committee is progressing. Meetings are scheduled through September 2019 and a final report to City Council is scheduled for September or October 2019. The Committee plans to present to Council at a discussion only meeting in October.

		<ul style="list-style-type: none"> Theatre Sound and Lighting Phase 2 Patriarche Park Pavilion and Restrooms Renovations 		<p>MCACA grant request will be reviewed in late summer or early fall by MCACA with a determination on grant award expected in September 2019.</p> <p>The Phase 2 grant was submitted to MCACA. Staff will hear about grant awards the week of October 14, 2019. If the grant is awarded, installation is expected by spring 2020.</p> <p>The Natural Resource Trust Fund grant request will be approved or denied in December 2019.</p>
14	Increase bicycle friendly infrastructure throughout the community.	<ul style="list-style-type: none"> Add additional bike racks throughout community that are functional, plasticized and some covered Strive for Gold level BFC status Implement a multi-department workgroup to improve bicycle safety and infrastructure 	Public Works/Planning/ Economic Development/Police	<p>ELPD provided four bicycle safety talks with East Lansing Public Schools. The Transportation Commission has established a sub-group to facilitate outreach and scheduling requirements. Safe driving and bicycling messaging was included the water bill insert. ELPD and DPW discussed options for enforcing the safe passing distance requirement—cars are required to give cyclists three feet of clear distance.</p> <p>A pilot two-way cycle track was installed by MSU on Bogue Street from Grand River Avenue to just north of Shaw Lane to promote bicycle safety. If successful, this could be a permanent solution and replicated in other areas. Staff continues to work with MSU and the Transportation Commission to seek opportunities for non-motorized improvements. City staff continue coordinating interdepartmentally on non-motorized and emerging transportation trends (i.e. electric scooters). Staff continues to work with the DDA to ensure planned bike racks are installed with the new developments and that scooter parking does not interfere with bike racks or the usage thereof.</p>
15	Review and analyze the option for a regional cooperation with area partners including the establishment of service authorities.		City-wide	<p>The Planning Department has approached Meridian Township and the City of Lansing for purposes of funding a joint housing study. DPW continues coordination with CCRC for cape sealing and material storage, along with the Coleman Road Extension project. Additionally, DPW continues to work with Lansing to establish a regional material recovery facility for recycling and submitted a successful joint grant application for recycling infrastructure (i.e. recycling trucks) for which both cities will be awarded \$240,000 each for new recycling trucks. DPW also continues to work with MSU and Lansing to coordinate infrastructure improvements related to the McLaren Hospital development.</p> <p>The City was successful in its joint EGLE Recycling Infrastructure grant; both cities were awarded \$240,000 each for the purchase of new recycling trucks. The City's truck is currently on order and expected to arrive mid-2020. Additionally, the City has been meeting with MSU and other regional partners to look at strengthening regional recycling opportunities and to reduce waste in move in move out. Finally, the City is partnering with the City of Lansing on a recycling audit to be held October 18, 2019 to identify specific types of contamination for targeted marketing and education. The Clinton</p>

				County Road Department chip sealed the DPW parking lot and seal coated it, as part of an intergovernmental effort to extend the service life of the parking surface. The Coleman Road Extension project is under construction, with routine coordination with City staff.
16	Enhance safety of public spaces and public events.		Public Works/Planning/Police/Parks and Recreation	ELPD provided safety and security at approximately four places of worship events and provided police support to the Summer Solstice Jazz Festival and East Lansing Art Festival. This included working with Public Works and ELFD to harden strategic areas. ELPD provided a security assessment and plan for the MSU Homecoming Parade; however, the parade was canceled due to weather concerns. ELPD provided safety and security for the summer concert series, continues to work with the Safe Routes to School group to ensure student safety and created a work group to plan response to active violence to ensure we are following best practices internally.
<i>IV. Environmental Sustainability</i>				
17	Continue to educate residents about private utility ownership. Encourage residents to report issues and provide resources and information to assist in repairs.	<ul style="list-style-type: none"> • Implement a pilot basement back-up program to protect against surcharge conditions • Develop a licensed drain layer program • Develop and implement City policies to comply with revisions to the lead and copper rule 	Public Works	Water bill inserts were distributed in two billing cycles to help educate residents of projects and areas of interest in Public Works. Over 60 residents have been recruited to Lead and Copper testing that must be completed by June 30, 2019. During the heavy rain events, all calls were logged and tracked by address to identify trends for basement back-ups with very few reported. Staff continues to assist residents with water material surveys and are exploring options to accelerate water material identification to support long-term planning. The first round of Lead and Copper testing was completed with all readings well below the action level. The second round of testing is ongoing. No further efforts are being pursued on the licensed drain layer due to changes in state law, prohibiting local licensing of state regulated industries. Staff is shifting efforts to resident education about common pitfalls of sewer service line replacement and troubleshooting concerns. The CSO study is being finalized, with additional data regarding recent events incorporated from the spring. Communication efforts are focusing on reminding residents to report sewer back-ups when they occur, as the frequency of reported events remains very low.
18	Participate regionally and locally in addressing groundwater management, wellhead protection and storm water/watershed management programs.		Public Works	DPW staff continues to participate in the Groundwater Management Board (GMB), Greater Lansing Regional Committee for Storm water Management (GLRC) and related Tri-County Regional Planning Commission (TCRPC) coordination activities. Staff continues to work through ELMWSA with the BWL to plan for future water supply needs and review options. Staff continue regional planning efforts.
19	Continue to reduce the City's environmental footprint, including moving the City toward the use of 100% clean energy.	<ul style="list-style-type: none"> • Complete Solar Park Purchase • Add car charging infrastructure where possible 	City-wide	The WRRF digester project was awarded and construction has started. Staff continue dialogues with the BWL for the best options for solar expansion. The Coleman Road Extension will tentatively include solar street lights. The Renewable Energy subcommittee of the Commission on the Environment has drafted a 100% Renewable Policy resolution that will be presented for COE review and then to City Council in August or September. The Sustainable Building Subcommittee of the COE has completed its

				<p>update to the 2009 Green Building Policy which will be reviewed internally and by COE before moving to City Council in August or September. Staff participated in the Climate Mayors Summit-EV Purchasing Collaborative.</p> <p>ELPD has researched and anticipates transferring our fleet to a hybrid police-rated vehicle. This will lessen the impact on the environment and produce significant fuel savings for the city. DPW and Planning staff are working with Doug Jester on a proposed solar installation at DPW. Staff has been working with BWL and Consumers on LED street lighting. An audit of Consumers Energy LED Streetlighting showed a credit of over \$15,000 to the City for LED lighting that was installed but not changed in billing rates. The City continues to purchase hybrid vehicles where possible and continues to look at EV options for both infrastructure and vehicles. The City has reached Bronze Status in Solsmart and is progressing towards Gold status.</p>
20	Develop funding mechanism for tree replacement.	<ul style="list-style-type: none"> • Include as part of program- an information campaign for homeowners to know process and accessibility for replacing street trees 	Public Works	<p>Staff continues to work with residents to select and coordinate street tree plantings. Efforts continue with grant funding remaining the primary funding source for trees. Fall tree planting is being supplemented once again with a grant from Consumers Energy.</p>
<i>V. Sustainable High Performing Government</i>				
21	Ensure East Lansing's fire protection services are of the best value and most effective while evaluating the possibility of a regional fire authority, and increasing fire supervision and succession planning and training.		Fire	<p>ELFD has secured a grant to increase staffing by three firefighters over a three-year period. As part of the grant, one inspector will also be added. This will bring fire prevention staff to three total: one marshal and two inspectors. This will help in succession planning for the fire marshal function by preparing multiple parties in code enforcement and plan review. Demands for these services have increased substantially with new developments. ELFD is also creating specifications for a low-acuity medical response vehicle. This unit will take some of the wear and tear off the large fire vehicles while increasing response efficiencies. Staff continue to explore regional opportunities as they present and have maintain supervisory training through Blue Card and the National Fire Academy.</p>
22	Expand on cooperative relationships with local law enforcement partners.		Police	<p>ELPD worked with eight area law enforcement agencies to prepare for and respond to March Madness basketball events including civil disorder. The K-9 Unit worked with Army National Guard Units to train military dogs for an upcoming deployment. Additionally, ELPD's Detective Bureau is part of the Ingham County Domestic Violence Fatality Review Initiative and ELPF continues to participate with the Capital Area Violent Crime Initiative and regularly attend both the Clinton and Ingham County Chief's Meetings.</p> <p>ELPD has agreed to be the central receiving point for the program Hope Not Handcuffs. Persons wanting to end their drug addiction can turn themselves in at any police agency in Ingham County. They will be brought to East Lansing where a counselor will be called to further assist them in their efforts to</p>

				become drug free. In conjunction with the MSUPD, ELPD has met with the MSU LGBTQ Coalition to further our relationship.
23	Draft and adopt, where appropriate, form-based zoning for areas along the Michigan Avenue-Grand River corridor, as well as update the remaining Zoning Code.	<ul style="list-style-type: none"> Conduct an online survey in addition to community meetings, facilitated by outside expert that can speak to feasibility 	Planning	The Planning Commission has begun the process of reviewing the FBC. It is expected that City Council will review the code in November or December, with Community outreach planned to begin shortly thereafter.
25	Improve the efficiency and effectiveness of the City's finance system.	<ul style="list-style-type: none"> Online utility payment options Procurement card system Updated internal cost allocation study 	Finance	<p>Departments have begun implementation of PBB with program identification, costing and scoring completed. Teams are now working on the peer review process to validate the department scoring, which is scheduled for completion by August 2019.</p> <p>PBB continues and the implementation team is working through final review. In addition, staff continues to work through the process to set up online payment options with Invoice Cloud for BS&A products. This will allow customers to pay for their Housing licenses or Building and DPW permits via credit card online. Roll out to the community is expected in October or November 2019.</p>
26	Increase number of residents enrolled in emergency notification systems by increasing Nixle subscribers to the goal of 15,000.		Police /Fire/ Communications	<p>Currently there are fifteen residents on the Emergency Call List. These individuals live alone and would like a wellness check during times of emergency; for example, a power outage can be problematic for an individual using oxygen. During times of emergency a cadet from the East Lansing Police Department will do a wellness check by calling or stopping by the resident's home. ELPD and Communications staff continue to spread the word regarding the value of NIXLE at community meetings and via social, press releases, etc.</p> <p>Prime Time maintains an Emergency Call List that offers older adults and individuals with disabilities a wellness check by ELPD during power-outages or other emergencies in our area. ELPD continues to spread the word about NIXLE. At a recent meeting in the Red Cedar Neighborhood, residents were urged to subscribe as the benefits of program were discussed. Communications staff continues to promote Nixle by distributing information at various events and in new resident packets. Communications also partners with ELPD in sending out important messages to the community. Currently there are 13,158 Nixle subscribers. ELFD and ELPD are working with Ingham County 911 on the design and implementation of the new State 800mhz Radio System. ELFD has continued to participate in neighborhood presentations on emergency response including Nixle information.</p>
27	Promote East Lansing as a highly desirable place to live and work through social media and other marketing efforts.		Communications	Prime Time continues to share positive messages regarding aging with local media, in the Prime Time newsletter, on social media, during speaking engagements and person-to-person. Staff are currently working with Message Makers to produce a 30-second public service announcement for television and radio encouraging those ages 55+ to be more active in the community. Communications staff continues to promote the City of East Lansing as a highly desirable place to live through online and print marketing materials. Staff have also started featuring community corner spotlights on social media,

				<p>highlighting the many community members who make a positive impact on the community and sharing what they love about East Lansing.</p> <p>With funding help from the Friends of the Prime Time Seniors Program, members serving as actors and actresses and the Prime Time Strummers playing the background music, Prime Time produced a 30-second public service announcement regarding Prime Time’s active aging programs that will be featured on WLNS, WLAJ, and WKAR. Communications staff continues to promote East Lansing as a highly desirable place to live on social media, via the Dialog e-newsletter and through print marketing materials. The 2019 East Lansing Community Photo Contest is currently underway, which is always a great way of showcasing our beautiful community through the lens of community members. Photos are featured in the City’s annual report calendar as well as on social media.</p>
28	Increase regular communication to residents, so that they are more informed about City news and events.	<ul style="list-style-type: none"> • Increase social media presence and new social mediums 	Communications	<p>Communications continues to send regular Council meeting recaps and bi-weekly Dialog e-newsletters in addition to news releases, website content, social media posts, mailed newsletters, etc. Staff has also worked closely with departments to help produce direct mailings to residents as needed for important City communication.</p> <p>Communications staff continues creating and distributing the e-Dialog and Council meeting recaps.</p>
29	Implement the six pillars of 21 st Century policing, which would expand East Lansing Police Department diversity training and be proactive on diversity relations.	<ul style="list-style-type: none"> • Everyone should feel welcome and safe in East Lansing • ELPD should utilize the most current training in diversity and inclusion. 	Police	<p>ELPD continues to meet with the Anti-bias Council, Black Lives Matter and Advocates & Leaders for Police and Community Trust. This quarter, ELPD attended an inclusion presentation at MSU and is in the planning stages of developing a department-wide annual training program which will include de-escalation training updates, Autism Awareness Training, Legal updates and Juvenile Policing Methods among others. Officer Bennett presented to the County Road Association of Michigan regarding the use of social media as it relates to community outreach. Her work was published in their magazine.</p> <p>ELPD continues to participate in Advocates & Leaders for Police and Community Trust, a regional program to interact with community stakeholders. The ELPD Anti Bias Council continues to meet to address known concerns and ELPD will be taking a trip to the Jim Crow Museum for a guided tour in November.</p>
30	Review 2018 International Property Maintenance Code and adopt relevant modifications to the City’s current property maintenance code.		Housing	<p>Newly-hired housing inspector Nathan Izydorek has been working on reviewing the 2018 International Property Maintenance Code update to make recommendations for appropriate changes.</p> <p>Staff continue to collaborate on this work.</p>
31	Partner with the City of Lansing, Meridian Township, and other related entities to undertake the Red Cedar remapping project.		Building	<p>Staff has communicated with Lansing and this project should be underway in the fall. There are plans to do some river clearing so the appropriate river level is established before the study is undertaken.</p> <p>The clearing of the debris is being delayed due to lack of commitment for funding. Lansing is still pursuing this idea while the remapping is funded and expected to start.</p>

32	Continue efforts to ensure the City's financial viability and enhance the City's economic sustainability.		Planning/City Manager	<p>The income tax continues to be collected and compliance rates keep increasing. The Priority Based Budgeting process is underway. New developments are scheduled to open in the downtown this fall, with more projects online downtown in in planning stages in other parts of the City.</p> <p>The Center City project continues, and the first payments are to be collected this fall. As retailers move into the spaces below Newman Lofts, the payments will increase. The Park District Project is well-underway, and future developments are being considered.</p>
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